



**AECOM**

# Project Management

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# Project Management at AECOM

**Large projects require the management, coordination and integration of multiple, concurrent assignments.**

From appraisal through design, statutory consents, procurement, construction, testing and commissioning, handover, occupation to close out and completion, we provide the necessary technical and administrative services to help our clients meet their project objectives. We act as an extension of our clients' organisation, protecting their interests as our own.

As an industry leader in Project Management services for small to large capital investments, we oversee activities from preparation of business case, stakeholder management, planning, coordination, scheduling and cost control, to design, construction and commissioning.

We specialize in serving both public and private clients with extensive expertise in social infrastructure, including facilities for education, healthcare, national governments, sports and leisure, transportation, commercial offices, hospitality, culture, residential, datacentres, retail and retail developments, aviation, water and public gathering venues.



# Sample Clients & Projects



## Commercial Fit-out

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Novartis, JP Morgan, Ernst & Young, UBS, Goodbody, Deutsche Bank, Citi, DLR Properties, Ryanair, Dropbox, LinkedIn, Morgan Stanley

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Project Management, Contract Administration, Risk Management, Move Management



## Commercial Offices

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LinkedIn EMEA HQ, Hewlett Packard Innovation Facility Galway, Limerick City Council, Howard Holdings

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Project Management, Contract Administration, Risk Management, Move Management



## Datacentres

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Telecity

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Project Management, Contract Administration, Site Based Project Management, Risk Management



## Education

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GDA, TCD, UCD, LIT, UCC, IT Tallaght, DoES, MIC, SAC, DCU, UL, CIT, NUIG

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Programme Management, Project Management, Employer's Representative, Risk Management, Value Management



## Culture, Sports & Leisure

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UCD Sports Centre, Airfield, West Cork Arts Centre, Curragh Racecourse, Athlone IT, BCC Leisure Transformation Program, Live Nation

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Programme Management, Project Management, Employer's Representative, Risk Management



## Utilities, Industrial

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Saint Gobain, Trinity College Dublin

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Programme Management, Project Management, Contract Administration, Risk Management, Employers Representative



## Residential

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Landmark Developments, Mazars, WestHill Land & Property, Howard Holdings, BDO

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Programme Management, Project Management, Contract Administration, Risk Management, Employers Representative



## Retail, Retail Developments

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Marks & Spencer, Dun Laoghaire Shopping Centre, O2, A Wear, Ulster Bank, National Irish Bank, Bank of Ireland, Sligo Town Centre

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Programme Management, Project Management, Tenant Co-ordination



## Aviation

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Dublin Airport Authority

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Project Management, Contract Administration, Risk Management, Programme Management



## Healthcare

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St James Hospital, University Hospital Limerick, University Hospital Galway, St. Patrick's Hospital

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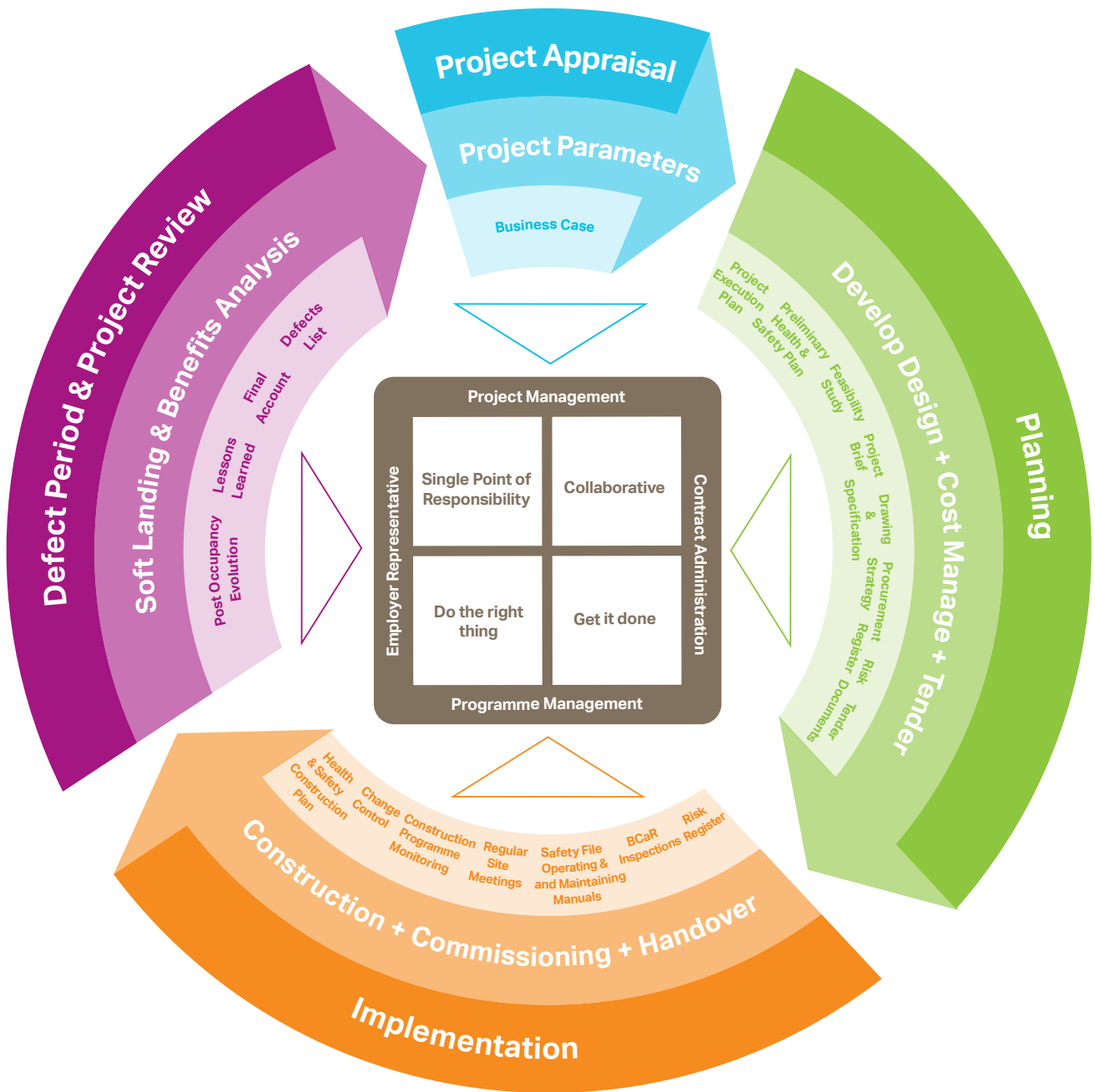
Site based Project Management, Project Management Employer's Representative, Risk Management

# Scope of Services

- Project Management
- Employers Representative
- Contract Administration
- Programme Management
- Risk Management
- Value Management
- Project Audit
- Development Management
- Stakeholder Engagement
- PPP Co. Representative
- Move Management
- Procurement Strategies
- Bid Management
- Dispute Resolution



# Our Process



Project management is one of the critical and core processes of any project, because it connects all other project activities and processes together.



# Our Controls



- Commence Project Start up activities
- Establish High Level Requirements
- Document Assumptions
- Identify Constraints
- Agree Project Management Principles to be applied throughout the Project
- Stakeholder Mapping & Management
- Identify all Statutory Consents Required
- Develop Utility Matrix

- Appoint Design Team
- Establish Project Management Structure
- Reviewing and Confirming Assumptions and Constraints
- Optioneering to Meet Project Requirements
- Identify Value Management Strategies
- Risk Workshops
- Cost Assessments, Capital and Whole Life Cost
- Design Documents
- Tender Documentation
- Statutory Consents
- Stakeholder Engagements

- Undertake Activities According to the Project Plan
- Coordinate People to Carry out the Plan
- Develop Project Specific Collateral
- Stakeholder Engagement
- Monthly Management Reports
- Regular Client Meetings
- Establish Good Project Process
- Establish Good Communication Strategy
- Ensure a Team Approach
- Develop Validation Strategy
- Develop Management Plan

- Project Handover Activated
- Formulation of Project Closure
- Snag Lists
- Project Review
- Lessons Learned
- Final Certification
- Certification of Making Good Defects
- Measure Success



Project Tools			
- AECOM Major Project Systems	- ASTA	- MS Project	- Lync
- Projectwise	- Electronic Project Management Plan (ePMP)	- MS Excel	- AECOM Project Information Centre
- Webex	- Project Delivery System	- MS Powerpoint	- Virtual Private Network
- Blue Jeans	- Site Audit Pro	- Notes Plus	- Skype
- Evernote		- Conject	- Google
		- BIM 360	



**We use a number of tools to control the project in terms of programme, quality, change, cost, statutory compliance, risk and other critical concerns.**



# Key Contacts



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**About AECOM**

AECOM is a premier, fully integrated professional and technical services firm positioned to design, build, finance and operate infrastructure assets around the world for public- and private-sector clients. The firm's global staff — including architects, engineers, designers, planners, scientists and management and construction services professionals — serves clients in over 150 countries around the world. AECOM is ranked as the #1 engineering design firm by revenue in *Engineering News-Record* magazine's annual industry rankings, and has been recognized by *Fortune* magazine as a World's Most Admired Company. The firm is a leader in all of the key markets that it serves, including transportation, facilities, environmental, energy, oil and gas, water, high-rise buildings and government. AECOM provides a blend of global reach, local knowledge, innovation and technical excellence in delivering customized and creative solutions that meet the needs of clients' projects. A *Fortune 500* firm, AECOM companies, including URS Corporation and Hunt Construction Group, have annual revenue of approximately \$19 billion.

More information on AECOM and its services can be found at [www.aecom.com](http://www.aecom.com).

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