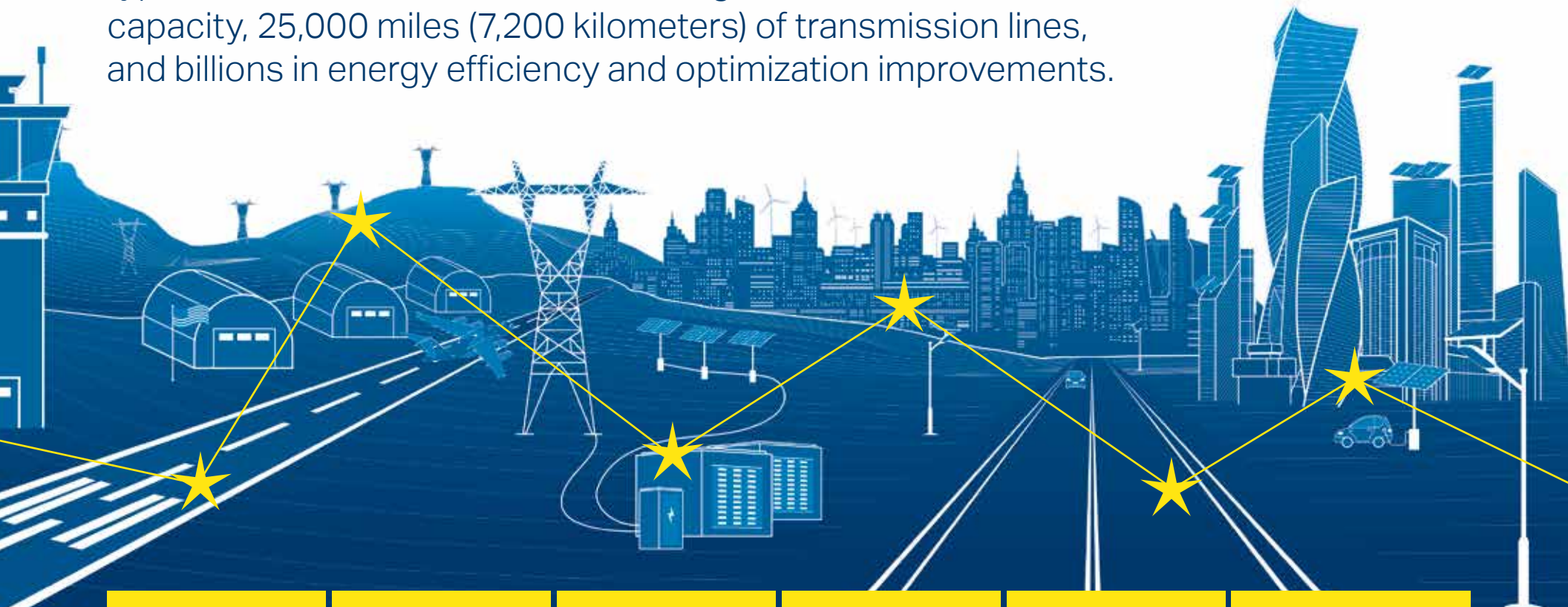


AECOM's comprehensive energy services drive performance and deliver profitable, smart and innovative solutions.

We have conceived, planned and built energy projects of every type and size – more than 250,000 megawatts (MW) of installed capacity, 25,000 miles (7,200 kilometers) of transmission lines, and billions in energy efficiency and optimization improvements.



Performance Contracting and Partnerships	Distributed Generation	Grid Modernization	Cybersecurity and Resilience	Master Planning and Asset Management	Design, Management and Construction
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Delivery through an Energy Savings Performance Contract (ESPC) or Utility Energy Service Contract (UESC) provides infrastructure and efficiency upgrades with no upfront or initial cost to our clients, with the upgrades paid for through guaranteed energy savings. Our performance contracts help federal agencies, the military, municipalities, hospitals, and others improve infrastructure, energy efficiency, and overall resilience while minimizing client risk.

The ability to produce electricity close to where it is used is a major component of today's changing energy environment. We evaluate co-generation, solar, battery storage, wind, biomass, geothermal, and other energy options and navigate the regulatory environments for implementing distributed generation and renewable energy strategies. From stand-alone buildings and facilities to large, utility-scale projects that deliver energy to thousands of homes and businesses.

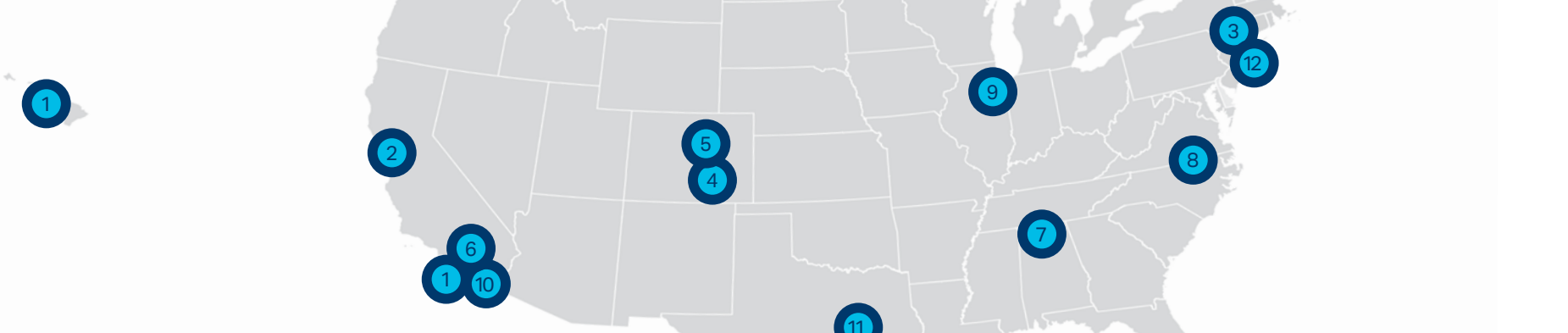
The changing energy landscape requires a resilient, responsive and interactive grid. From smart grids and meters, to high performance buildings, networked streetlights, and distributed energy resources, the modern electric system is an interconnected, data-driven network. Our ability to plan, design, build and secure smart city infrastructure by efficiently incorporating electric vehicles and other smart transportation systems into our society.







As the world becomes more connected, the importance of protecting critical infrastructure grows. Our Converged Resilience™ approach provides integrated, holistic solutions that anticipate, avoid and absorb threats. Using methods sanctioned by the U.S. Department of Homeland Security and North American Electric Reliability Corporation, our countermeasures and plans keep systems efficient and resilient when man-made and natural disasters strike.

Special insight is required to help clients plan for and manage their assets to meet their current and future energy needs. We develop energy master plans and other asset management plans that incorporate efficiency and sustainability for both new and retrofit projects. With our proven programs and processes that are ISO 55000 compliant, clients can track progress toward goals and monitor and maintain assets and space utilization for efficient facility and asset management.

We support clients with planning, consulting, architectural and engineering design, and program and construction management services for a broad range of new and retrofit projects. Our proven project controls deliver quality projects on time and on budget. With experience and capabilities across a wide range of markets and geographies, AECOM can efficiently and effectively execute a wide range of projects, regardless of location, technical challenge or schedule constraint.

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|---|--|---|--|--|--|
| 1 SPAWAR
California, Hawaii
ESPC | 3 Rikers Island
New York
Cogeneration-Microgrid | 5 Colorado DOT
Colorado
Programmatic Support | 7 U.S. Army Corps
Alabama
Program Development | 9 U.S. Navy
Illinois
Energy Master Plans | 11 Austin School District
Texas
Design and Construction |
| 2 Sutter Health
California
UESC | 4 Fort Carson
Colorado
ESPC with Battery | 6 PG&E
California
Program Management | 8 DC Water
Washington DC
Risk Assessment | 10 San Diego Airport
California
Master Plan | 12 PSE&G
New Jersey
Program Management |



<p>Performance Contracting and Partnerships</p> 	<p>Distributed Generation</p> 	<p>Grid Modernization</p> 	<p>Cybersecurity and Resilience</p> 	<p>Master Planning and Asset Management</p> 	<p>Design, Management and Construction</p> 
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