



INTERNATIONAL AUDIT PRACTICE CONSORTIUM

Promoting Excellence in Global EHS Auditing and Management

IAPC Overview

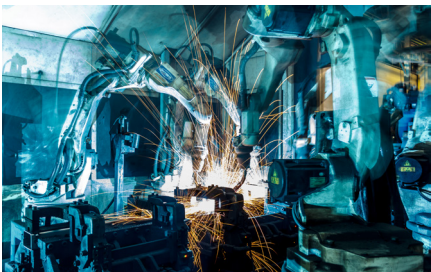
Organized by AECOM in 1996, the International Audit Practice Consortium (IAPC®) is the industry-leading forum for sharing best practices and emerging issues in global environmental, health and safety (EHS) auditing and management for private-sector companies. Members include over 85 mostly global companies comprising the consortium in a wide range of industrial sectors, including agribusiness, biopharmaceutical, chemical, forest products/pulp & paper, manufacturing (other), mining, oil & gas/energy, pharmaceutical, technology, transportation, and others.

The mission of the IAPC is to promote excellence in global EHS auditing and management practices. In pursuit of this mission, the IAPC connects corporate EHS audit directors and managers to establish and/or maintain world-class audit programs by:

- Providing a forum for unparalleled networking and benchmarking among member companies, including the administration of periodic informal surveys on a wide range of topics requested by member companies
- Facilitating four meetings annually (two in North America and two in Europe) where member companies share best practices, lessons learned and emerging issues through presentations, facilitated discussions, and breakout groups **(see upcoming biannual meeting dates on page 4)**
- Hosting numerous industry sector and region-specific roundtable web-meetings with focused discussion for member companies **(see upcoming roundtable web-meeting dates on page 4)**
- Surveying members biennially on their audit practices and presenting the findings in formal reports; an evergreen survey portal was established in 2024 for members to update at any time; the portal links directly to Power BI dashboards; the IAPC's Twelfth Biennial Report on EHS Audit Practices was issued in March 2025
- Maintaining a members-only SharePoint site (the IAPC Resource Room) that serves as a repository of a vast collection of IAPC-related information, including meeting presentations, IAPC EHS audit program framework documents, benchmarking survey results, webinar recordings, roundtable series presentation materials and notes, information on EHS audit protocol updates from STP ComplianceEHS, AECOM's China and India EHS and CSR newsletters, and more

New and changing EHS regulations and Environmental, Social, and Governance (ESG) initiatives around the world are increasing compliance and disclosure obligations for businesses. The time and resources required to understand and comply with complex regulatory requirements have an ever-increasing impact on company financial performance.

Being a member of the consortium enables a company to benchmark and network both in-person and virtually to improve efficiency and effectiveness in its EHS assurance and audit programs.



IAPC Meetings and Information Sharing

IAPC member meetings are one-of-a-kind peer forums in which EHS directors and managers from many of the world’s leading companies share their organization’s best practices and trends in international auditing and EHS management. Meetings are held twice yearly in both North America and in Europe.

Representative topics covered during recent meetings included:

- Highlights of IAPC member company EHS audit programs
- CAPA Processes, Closure, and Effectiveness
- Use of A.I. and Data Analytics in EHS Audit Programs
- Risk-based Approaches to Auditing
- Building Qualified Audit Teams (training, mentoring, tools)
- Audit Program Communication Strategies
- Leveraging ISO Management Systems to Conduct Better Audits and Support Sustainability and ESG Goals
- Auditor Mentoring and Succession Planning
- EHS Regulatory and Enforcement Updates
- Ethics in EHS Auditing
- Collecting Audit Evidence
- Supply Chain EHS Audit Considerations
- Digital EHS and Sustainability Tools – Strategies for Success
- Attributes of Leading EHS Audit Programs
- Pre-Audit Activities that Improve Efficiency and Effectiveness
- Risks in Global Supply Chains
- World Class Process Safety Management (PSM)
- IAPC’s Industry-Leading Twelfth Biennial Report on EHS Audit Practices
- Real-time Continual Improvement – Applying an Agile Mindset
- Global EHS Culture Model – Impact on Audit Results
- Writing Effective Audit Findings
- Training approaches to enhancing EHS auditor capabilities
- Operational Excellence Audit and Assurance Program Transformation
- EHS Maturity Assessment Model
- Attorney-Client Privilege and Self-Disclosure in EHS Audits

Evergreen Benchmarking

The IAPC initiated a new Evergreen Survey of EHS Audit Practices in August 2024. The Evergreen Survey covers sixteen major topics related to corporate-level EHS auditing practices. It is comprehensive by design and, although similar to previous IAPC biennial surveys, the Evergreen Survey is accessible for member companies at all times for updating and contains a more complete set of questions than past surveys.

The aggregated responses connect to Power BI dashboards (updated daily) that allow each member company to compare/benchmark its EHS audit practices to the aggregated responses of the other companies. The Power BI tool also allows members to filter the results by several categories.

The IAPC published its Twelfth Biennial Report on EHS Audit Practices in March 2025. The report includes AECOM’s analysis of survey data along with insightful commentary and a look at attributes of leading EHS audit programs. The IAPC’s biennial reports include unprecedented longitudinal data that document trends in audit practices among best-in-class global companies.

To learn about best practices and emerging issues in global auditing and EHS management, join the International Audit Practice Consortium (IAPC®). See contact details on the last page of this brochure.



Visit aecom.com/iapc



IAPC LinkedIn Group



EUROPEAN MEMBER COMPANIES

A2A	Ecolab	Merck Sharp & Dohme
AbbVie	Elanco Animal Health	Neptune Energy
ADM	Eli Lilly	Netflix
Apple	ExxonMobil	Novartis
Ashland	F. Hoffmann-La Roche	Pfizer
Avery Dennison	Fiat Chrysler Automobiles	PPG
Baxter	Freudenberg	RTX
Bayer	GE Aerospace	Sandoz
BD	GlaxoSmithKline	Smurfit WestRock
Boeing	Haleon	Stanley Black & Decker
Bristol-Myers Squibb	Holcim	Syngenta
Carbery Group	Howmet Aerospace	Takeda
Carrier	IFF	TE Connectivity
Colgate-Palmolive Company	Lockheed Martin	
DuPont	LyondellBasell	

NORTH AMERICAN MEMBER COMPANIES

3M	Ecolab	Parker Hannifin
ADM	Eli Lilly	PepsiCo
Air Products & Chemicals	Emerson	Perrigo
Albemarle	Entegris	Pfizer
Alcoa	Expand Energy	Phillips 66
Allegion	ExxonMobil	PPG
Apple	F. Hoffmann-La Roche	RTX
Applied Materials	Fiat Chrysler Automobiles	Sandoz
Aptiv	Freeport-McMoRan	SC Johnson
Ashland	GE Aerospace	Sherwin-Williams
Avery Dennison	GE Healthcare	Smithers Oasis
Baxter	GlaxoSmithKline	Smurfit WestRock
Bayer	Haleon	Solventum
BD	Honeywell	Sonoco
Boeing	Huntsman	Sotera Health
Boise Cascade	IFF	Stanley Black & Decker
Bristol-Myers Squibb	Indorama Ventures	Suncor Energy
Cabot Corporation	Intel	Takeda
Carnival Corporation	Johnson & Johnson	TE Connectivity
Carrier	Johnson Controls	Texas Instruments
CF Industries	Koch	Textron
Chevron	Lockheed Martin	Timken
Colgate-Palmolive Co.	LyondellBasell	Toyota Motor N.A.
ConocoPhillips	McCain Foods	Union Pacific Railroad
Constellation Energy	Merck & Co.	United Airlines
Danaher	Mosaic Company	V2X
Deere & Company	Norfolk Southern	Valvoline
Dow Chemical	Novartis	Veralto
DuPont	Olin	

Upcoming IAPC Meetings Schedule

IAPC Biannual Meetings

EUROPE



Madrid, Spain (likely)
March 24-25, 2026



Location TBD
November 3-4, 2026

NORTH AMERICA



Houston, Texas
(Host: ConocoPhillips)
April 21-22, 2026



Location TBD
October 14-15, 2026

IAPC Roundtable Web-Meetings



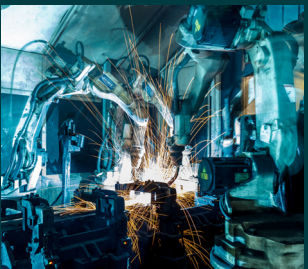
Oil & Gas/Energy
January 13, 2026
7:00 – 8:00 a.m. PST
4:00 – 5:00 p.m. CET



Chemical
January 22, 2026
7:00 – 8:00 a.m. PST
4:00 – 5:00 p.m. CET



Bio/Pharma
January 15, 2026
7:00 – 8:00 a.m. PST
4:00 – 5:00 p.m. CET



Manufacturing
January 27, 2026
7:00 – 8:00 a.m. PST
4:00 – 5:00 p.m. CET



Transportation
January 20, 2026
7:00 – 8:00 a.m. PST
4:00 – 5:00 p.m. CET



Natural Resources
January 29, 2026
7:00 – 8:00 a.m. PST
4:00 – 5:00 p.m. CET



EUROPEAN CHAPTER

June 9, 2026
4:00 - 5:30 p.m. CEST
3:00 - 4:30 p.m. BST



NORTH AMERICAN CHAPTER

June 16, 2026
11:00 a.m. – 12:30 p.m. EDT
8:00 – 9:30 a.m. PDT

 Visit aecom.com/iapc

 IAPC LinkedIn Group

CONTACTS

Bob Feldmann, CPEA, CHMM
Director, IAPC
bob.feldmann@aecom.com

Peter Hassett
IAPC European Coordinator
peter.hassett@aecom.com

ABOUT AECOM

AECOM is the global infrastructure leader, committed to delivering a better world. As a trusted professional services firm powered by deep technical abilities, we solve our clients' complex challenges in water, environment, energy, transportation and buildings. Our teams partner with public- and private-sector clients to create innovative, sustainable and resilient solutions throughout the project lifecycle – from advisory, planning, design and engineering to program and construction management. AECOM is a Fortune 500 firm that had revenue of \$16.1 billion in fiscal year 2024.

Learn more at aecom.com.

