Exhibit 1 - Lobbying Activities

Federal Lobbying Expenditures

In Calendar Year (CY) 2024, AECOM had aggregate federal lobbying expenditures of \$1,137,000, which were reported to Congress through our quarterly Lobbying Disclosure Act reports.

These expenditures include payments and overhead for internal lobbying staff (based on a percentage of their time lobbying in any given quarter), payments to outside lobbyists and lobbying firms, and the portion of dues paid to trade associations and coalitions used for federal lobbying purposes.

In addition to AECOM's internal registered federal lobbyists, as of March 31, 2025, AECOM retained five external lobbying firms with anticipated payments to those firms totaling \$800,000 over the course of their annual contracts.

State	Firm
DC	Ballard Partners LLC
DC	Elevate Government Affairs
DC	Fierce Government Relations
DC	SBL Strategies
DC	American Defense International

State/Local Lobbying Expenditures

AECOM has retained advocates around the country, some of which are registered as lobbyists in certain states and localities. As of March 31, 2025, AECOM had twenty-two (22) firms registered on our behalf as state/local lobbyists. The anticipated payments to those firms over the course of their contracts total \$2,021,000.00.

State	Firm
CA	Englander Knabe Allen & Associates LLC
CA	M Strategic
FL	Cynergy Consulting, LLC
FL	Lisa Miller & Associates
FL	Felix LaSarte PL
FL	Rubin Turnbull and Associates
FL	Local State and Federal Partners LLC
FL	Gibbons Companies
FL	Arza Consulting Group
FL	Johnson Strategies
FL	Central Florida Strategies Inc
IL	Public Sector Solutions
MA	Travaglini, Scorzoni & Kiley LLC
MA	ML Strategies
MI	Michigan Legislative Consultants
NC	Cardinal Government Affairs LLC

NY	Brown & Wienraub, PLLC
NY	Tonio Burgos & Associates
NY	Pitta Bishop & Del Giorno
PA	Milliron & Goodman Associates, LLC
TN	The Vogel Group
TX	HMWK LLC

Other Expenditures

In 2024, AECOM did not engage in or make payments for any grassroots lobbying communications.