

Exhibit 1 - Lobbying Activities

Federal Lobbying Expenditures Federal Lobbying Expenditures

In Calendar Year (CY) 2025, AECOM had aggregate federal lobbying expenditures of \$1,210,000, which were reported to Congress through our quarterly Lobbying Disclosure Act reports.

These expenditures include payments and overhead for internal lobbying staff (based on a percentage of their time lobbying in any given quarter), payments to outside lobbyists and lobbying firms, and the portion of dues paid to trade associations and coalitions used for federal lobbying purposes.

In addition to AECOM's internal registered federal lobbyists, as of March 31, 2026, AECOM retained eight external lobbying firms with anticipated payments to those firms totaling \$1,422,000 over the course of their annual contracts.

State	Firm
DC	Ballard Partners LLC
DC	Elevate Government Affairs
DC	Fierce Government Relations
DC	SBL Strategies
DC	American Defense International
DC	The Southern Group (TSG Advocates)
DC	ACRI Environmental Group
FL	H.A. Cumber & Co., Inc.

State/Local Lobbying Expenditures

AECOM has retained advocates around the country, some of which are registered as lobbyists in certain states and localities. As of March 31, 2026, AECOM had thirty-two (32) firms registered on our behalf as state/local lobbyists. The anticipated payments to those firms over the course of their contracts total \$3,378,500.

State	Firm
CA	M Strategic
CA	Responsible Solutions, LLC
CA	J. E. Strategies
CO	Foster Graham Millstein & Calisher LLP
FL	Cynergy Consulting, LLC
FL	Lisa Miller & Associates
FL	Christopher Hodgkins
FL	Felix LaSarte PL
FL	Rubin Turnbull and Associates
FL	Local State and Federal Partners LLC
FL	Gibbons Companies
FL	Arza Consulting Group
FL	Johnson Strategies
FL	Central Florida Strategies Inc

GA	ConnectSouth
GA	Peachtree Government Affairs
IL	Urban Strategies, Inc
IL	Public Sector Solutions LLC
KY	David Whitehouse
MA	ML Strategies
RI	Mayforth Group
MI	Michigan Legislative Consultants
MN	Winthrop & Weinstein
NC	Cardinal Government Affairs LLC
NY	Brown & Wienraub, PLLC
NY	Tonio Burgos & Associates
NY	Pitta Bishop & Del Giorno
PA	Archer Public Affairs
PA	Milliron & Goodman Associates, LLC
TN	AK Strategies
TX	Locke Lord/Troutman Pepper Locke
WA	Elevate Government Affairs

Other Expenditures

In 2025, AECOM did not engage in or make payments for any grassroots lobbying communications.